	Hospital	OHSU Hospital	Kaiser hospitals, including Sunnyside	Adventist Medical Center	Tuality Community Hospital
Year 2011	Profit / (Loss)	\$70,434,989	\$1,536,117,826	\$6,583,000	(\$5,790,100)
	Operating Revenue	\$1,074,979,558	\$17,980,030,355	\$294,727,827	\$178,290,300
	Net Patient Revenue	\$1,032,907,280	\$17,159,566,467	\$267,487,663	\$170,848,900
	Reported Charity Care Charges	\$75,949,851	\$244,324,609	\$19,479,153	\$9,398,515
	Profit Margin	6.55%	8.54%	2.23%	-3.25%
	Staffed Beds	536	269	248	149
	Inpatient Days	154,705	70,984	43,450	22,829
	ER Visits	37,078	42,320	48,548	38,775
	Outpatient Visits	772,089	52,964	429,109	263,328
	Average Charge, Orthopedic Surgery	\$56,613	\$31,149	\$45,041	\$42,440
	Average Charge, Level II Echocardiogram	n/a	n/a	\$1,460	n/a
Year 2010	Profit / (Loss)	\$75,020,900	\$1,371,690,345	\$381,240	\$3,712,500
	Operating Revenue	\$1,057,537,280	\$16,592,237,790	\$272,020,241	\$180,214,900
	Net Patient Revenue	\$993,366,929	\$15,903,379,451	\$244,879,184	\$173,288,900
	Reported Charity Care Charges	\$71,969,749	\$228,377,242	\$21,975,290	\$9,324,843
	Profit Margin	7.09%	8.27%	0.14%	2.06%
	Staffed Beds	534	261	248	149
	Inpatient Days	156,647	72,836	43,281	23,515
	ER Visits	35,636	44,948	45,846	43,006
	Outpatient Visits	743,703	54,468	396,158	243,464
Change 2010-2011	Profit / (Loss)	-6.11%	11.99%	1626.73%	n/a
	Operating Revenue	1.65%	8.36%	8.35%	-1.07%
	Net Patient Revenue	3.98%	7.90%	9.23%	-1.41%
	Reported Charity Care Charges	5.53%	6.98%	-11.36%	0.79%
	Profit Margin	-7.64%	3.34%		-257.65%
	Staffed Beds	0.37%	3.07%	0.00%	0.00%
	Inpatient Days	-1.24%	-2.54%		-2.92%
	ER Visits	4.05%	-5.85% -2.76%		-9.84%
	Outpatient Visits	3.82%	-2.76%	8.32%	8.16%

Sources: Office for Oregon Health Policy & Research; Oregon Association of Hospitals and Health Systems; Medicare claims data; hospital tax filings.

* Kaiser does not report per-hospital financial data, and uses different metrics than other Oregon hospital owners for calculating its financial figures. As a result, the figures reported for Kaiser's profit, operating revenue, net patient revenue and profit margins apply for 38 hospitals across mulitple states, and were obtained from Kaiser's report on 2011 activity to the IRS. On the line labeled "operating revenue," the reported figure for Kaiser reflects total revenue from all sources; on the line labeled "net patient revenue," the reported figure above reflects program service revenue. Charity care figures are from Kaiser's annual community benefit report, which covers the entire Kaiser network. Staffed beds, inpatient days, ER visits and outpatient visits are all specific to the Kaiser Sunnyside Hospital in Oregon.